# Factors Influencing Patient Experience in Primary Healthcare Clinics within the eThekwini Municipality in KwaZulu-Natal

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## Abstract

Patient experience is seen as a fundamental measure for healthcare evaluation, which fuels the debate regarding the most relevant factors influencing patient experience. Limited empirical knowledge exists concerning the factors that influence patient experience from the users' perspective in South Africa. This study addresses the research gap by determining the factors influencing patient experience among primary healthcare users in Waterloo, Grove-End and Stonebridge communities in the eThekwini Municipality of KwaZulu-Natal. The study is quantitative, descriptive and cross-sectional, and utilises a selfadministered questionnaire that was distributed among 280 primary healthcare users. They strongly agreed (> 90%) that all the factors presented in the study are contributors to their patient experience. The factor analysis determined the relevance of the factors as perceived by the respondents. It was found that the doctor's role (0.970), clinic cleanliness (0.943), coordination and continuity of care (0.943), and waiting time (0.914) are the most significant influencers of patient experience. Education (0.898), nurses (0.882), medication (0.854) and the quality of care (0.853) serve as moderate influencers. Access (0.745), family/friend involvement (0.722) and the physical state of the infrastructure (0.714) are mild influencers of patient experience. Patient-centred care (0.639), management effectiveness (0.637), communication (0.596) and information (0.443) were non-influencers of patient experience. User experience is multifaceted and each factor represents a varying level of influence. It is recommended that a patient-experience framework should be developed that can be linked to improvement initiatives within South Africa in an effort to support quality improvement.

Keywords: patient experience; primary healthcare users; factors of patient experience



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# Introduction

The ultimate objective of healthcare evaluation is to inform decisions that improve service delivery (Moule et al. 2017). High-, middle- and low-income countries advocate the use of patient satisfaction as a reliable tool for healthcare evaluation (Al-Abri- and Al-Balushi 2014; Dunsch et al. 2018). However, Fenton et al. (2012) and Needham (2012) disagree, citing its use as myopic and sounding the call for patient experience tools in evaluation (Luxford and Sutton 2014).

Patient experience is defined as a reflection of the events that occur in the care process and therefore provides relevant information about the performance of the healthcare system and workers in order to meet the needs of the patient (Kieft et al. 2014; Price et al. 2014). Patient experience has received growing support from a body of researchers (Wolf 2015) amidst strong opposition from their counterparts (Manary et al. 2013). Despite the topical debate that surrounds patient experience, the provision of a highquality patient experience is now considered to be a key component of quality patient care (Siriwardena and Gillam 2014).

The Picker Principles of Patient-Centred Care include "respect for patients' values, preferences, and expressed needs," "information, communication, and education," "physical comfort," "emotional support and alleviation of fear and anxiety," "involvement of family and friends," "transition and continuity," "access to care," and "coordination and integration of care" when investigating the patient experience. The Institute for Patient- and Family-Centred Care includes "respect and dignity," "information sharing," and "participation and collaboration" in their analysis of patient experience (Ogden, Barr, and Greenfield 2017). The English National Health Service outlines these domains as critical to a "good" patient experience: "respect," "information and communication," "physical comfort," "emotional support," and "access to care" (Ahmed, Burt, and Roland 2014). The Institute of Medicine includes the following care factors: Safe, Timely, Efficient, Effective, Equitable and Patientcentred care, referred to as "STEEEP" (Shepherd, Cowie, and Beattie 2019). Based on the above, it is clear that there is significant overlap in terms of the factors that may influence patient experience. However, in South Africa (SA) there is limited research regarding which factors influence patient experience and which factors are the most relevant influencers of experience from the perspective of the patient (Becker et al. 2014). Therefore, the objective of this study is to determine which factors influence patient experience and the degree of influence. This study may prove beneficial for developing a comprehensive patient-experience framework that can be linked with improvement initiatives.

# Aim of the Study

The aim of this study is to examine the factors that influence the experience of primary healthcare (PHC) users in the eThekwini Municipality of KwaZulu-Natal (KZN).

# Research Methods and Design

#### Study Design

A quantitative research approach was adopted using a descriptive research design. The survey research strategy was applied.

#### Setting

The study was set within three communities of Waterloo, Grove-End and Stonebridge located in the eThekwini Municipality of KZN.

#### **Study Population and Sampling Strategy**

There were 1500 houses in total within the 2km radius of the three communities (Waterloo, Grove-End and Stonebridge) in eThekwini Municipality of KZN. This data was drawn from the eThekwini Housing Department in Unit 20, Phoenix. The total number of houses was determined through a map of the region and the sample of 300 was based on a sample size table with a confidence interval of 95% and a 5% margin of error (Sekaran and Bougie 2016). The sample population of 300 (one PHC clinic user per household) was obtained (Waterloo [100], Grove-End [100] and Stonebridge [100]) using a cluster sampling strategy where the number of houses was similar in the 2km radius of the three communities.

# Data Collection

The author developed a data collection tool based on the Consumer Assessment of Healthcare Providers and Systems Tool, Primary Care Assessment Tool and Patient Experience Survey Tool (Wang et al. 2013). To ensure the validity of the survey instrument it was pre-tested with 30 respondents from the Waterloo, Grove-End and Stonebridge communities who were not included in the final 280 respondents. Field surveyors completed the patient experience survey over a period of four weeks from Monday to Friday (8am–6pm). The survey team comprised 10 individuals, including one field co-ordinator (researcher), one data entry person, one driver and seven surveyors (English and isiZulu) who served to ensure an efficient data collection process for both English-speaking and non-English-speaking respondents. Surveyors provided explanations for the questionnaire line items to ensure that the response rate; 20 questionnaires were excluded due to being incomplete; 280 questionnaires were included for the data analysis.

# Data Analysis

The quantitative data were analysed through the Statistical Package for Social Sciences (SPSS) Version 25.0. A frequency analysis outlined the demographic profile of the participants and factors that influence patient experience. A principal component analysis determined the relevance of the factors as perceived by the users.

# Ethical Consideration

Approval was obtained from the Humanities and Social Sciences Research Ethics Committee with protocol reference: HSS/0126/017D. Ethical principles of informed consent, confidentiality and anonymity were maintained.

# Results

Variable	Category	Frequency	%
	Up to 30 years	102	36.40%
Age	31–45 years	133	47.50%
	46+ years	45	16.10%
Gender	Male	94	33.57%
	Female	186	66.43%
Race	Black	109	38.90%
	Indian	171	61.10%

**Table 1:** Demographic summary

Table 1 demonstrates the demographic profile of the respondents and reveals that the majority belong to the age group of 31–45 years, and two thirds are of the female gender. More than one third of respondents are younger than 31 years of age. As the age categories progress beyond 46 years, there is a decline in the number of respondents. The majority of respondents are of Indian ethnicity.

**Table 2:** Factors influencing the experience of primary healthcare users

	Frequency Distribution						
	%Disagree+ Strongly Disagree	Strongly Disagree	Disagree	Neutral	Agree	Strongly Agree	%Agree/ Strongly Agree
1. Access to the clinic influences							
my patient experience	0.4%	0.4%	0.0%	4.6%	15.7%	79.3%	95.0%
2. The physical state of the							
infrastructure influences my							
patient experience	1.4%	1.4%	0.0%	2.5%	16.4%	79.6%	96.0%
3. Involving my family and							
friends in my care influences my							
patient experience	1.1%	1.1%	0.0%	4.6%	15.7%	78.6%	94.3%

4. Waiting time influences my							
patient experience	0.7%	0.7%	0.0%	8.6%	16.1%	74.6%	90.7%
5. The quality of care influences my patient experience	0.4%	0.4%	0.0%	7 5%	15.7%	76.4%	92.1%
6. Information influences my patient experience	0.0%	0.0%	0.0%	2.1%	15.7%	82.1%	97.8%
7. Education influences my patient experience	0.7%	0.7%	0.0%	3.9%	15.4%	80.0%	95.4%
8. The role of the doctor influences my patient experience	2.1%	0.7%	1.4%	3.6%	14.6%	79.6%	94.2%
9. The effectiveness of management in producing positive outcomes influences my patient experience	3.2%	1.1%	2.1%	6.1%	13.9%	76.8%	90.7%
10. The role of medication influences my patient experience	2.1%	2.1%	0.0%	6.1%	16.1%	75.7%	91.8%
11. Communication influences my patient experience	0.4%	0.4%	0.0%	7.1%	15.4%	77.1%	92.5%
12. Patient-centred care influences my patient experience	0.4%	0.4%	0.0%	6.1%	15.4%	78.2%	93.6%
13. The role of the nurse influences my patient experience	1.8%	1.8%	0.0%	6.4%	13.9%	77.9%	91.8%
14. Cleanliness in the clinic influences my patient experience	2.9%	2.9%	0.0%	6.4%	14.6%	76.1%	90.7%
15.Coordination and continuity of care influences my patient experience	2.9%	2.9%	0.0%	6.1%	14.6%	76.4%	91.0%
Summary Variable 1.36%							93.17%
Chronbach's Alpha :0.936							

The results in Table 2 outline factors influencing patient experience in primary healthcare facilities. The percentages reported in the "strongly disagree" and "disagree" columns were aggregated; the percentages reported in the "agree" and "strongly agree" responses were aggregated. The Cronbach's Alpha value of 0.936 reflects a high internal consistency. More than 90% of the respondents agree that the factors indicated in Table 2 influence patient experience. The respondents (97.8%) indicated that information and the physical state of the infrastructure (96%) influence patient experience. Respondents agreed on access to the clinic (95%) and patient education (95.4%) as influencers. Welcoming the involvement of family/ friends (94.3%) and the role of the doctor (94.2%) are important factors in patient experience. Patient-centred care (93.6%) and communication (92.5%) were found to influence patient experience.

The quality of care (92.1%), medication (91.8%) and the role of the nurse (91.8%) influence patient experience. Moreover, waiting time (90.7%), coordination and continuity of care (91.0%), and the effectiveness of management towards producing positive outcomes (90.7%) influence the patient experience. Respondents (90.7%) also agree that cleanliness in the clinic influences patient experience.

<b>Domains of Patient Experience</b>	Principal Components (Latent Factors)				
(Conceptual Framework)	Factor 1	Factor 2	Factor 3		
Waiting Time	0.914				
Quality of Care	0.853				
Access	0.745				
Family Involvement	0.722				
State of Physical Infrastructure	0.714				
Communication	0.596				
Clinic Cleanliness		0.943			
Coordination/ Continuity of Care		0.943			
Nurse's Role		0.882			
Patient-Centred Care		0.639			
Doctor's Role			0.970		
Education			0.898		
Medication's Role			0.854		
Management's Positive Outcomes			0.637		
Information			0.443		
Chronbach's Alpha	0.911	0.931	0.870		
Suggested sub-domain name	Communication, access and facility sub-domain	Nurse/Clinic care sub- domain	Doctor's/management sub-domain		

**Table 3:** Factor analysis of patient experience domains

It was found that the role of the doctor (0.970), clinic cleanliness, coordination and continuity of care (0.943), and waiting time (0.914) are the most significant influencers of patient experience.

## Discussion

## Waiting Time

Waiting time influenced the patient experience. The factor analysis indicates waiting time is a significant influencer of patient experience. Vadhana (2012), Amatya et al. (2017) and Mehata et al. (2017) showed waiting time to be a significant factor that

influenced patient experience. Studies have demonstrated that long waiting times negatively impact patient experience (Dell et al. 2019; Ho 2014; Nottingham, Johnson and Russell 2018; Robinson et al. 2020; Xie and Or 2017).

#### **Quality of Care**

Quality of care influenced patient experience. The factor analysis revealed that quality of care is a moderate influencer of patient experience. Lupo (2016, 468) defines "the quality of care as the degree to which health services for individuals and populations increase the likelihood of desired health outcomes and are consistent with current professional knowledge." Quality healthcare is described as being able to meet the health needs of the patient at the lowest cost and according to the expected professional standards and regulations (Amatya et al. 2017). The most reliable method to improve patient experience comprises the provision of consistent, personalised, and reliable care for the patient, which is tantamount to quality of care (Nnebue et al. 2014).

#### Access

Access influenced patient experience. The factor analysis revealed that access is a mild influencer of patient experience. In SA, "access, has been constitutionally mandated as a basic human right" (Levesque, Harris, and Russell et al. 2013, 12) and influences the patient experience (Scheffler et al. 2015). A survey showed that difficulty in accessing care influences patient experience (Stremikis, Schoen, and Fryer 2011).

#### Family/ Friend Involvement

Family/friend involvement was found to influence patient experience. The factor analysis revealed that family/friend involvement is a mild influencer of patient experience. A contrasting viewpoint offered by Scanlon (2013) indicates that the involvement of family/friends has at times led to patients' personal information being divulged. However, welcoming family/friends in care processes could potentially provide effective support during clinical encounters in the case of vulnerable populations such as the elderly, children and pregnant women, thus influencing the patient experience positively (Bélanger, Desmartis, and Coulombe 2018).

#### The State of the Physical Infrastructure

The state of the physical infrastructure influenced patient experience. The factor analysis revealed that the state of the physical infrastructure is a mild influencer of patient experience. Ahmad et al. (2011) agree that the physical environment in a public health facility is a major determinant influencing patient experience. A report by the National Department of Health (NDoH) and the Health Systems Trust (DoH 2017, 20) "indicates that the physical state of the infrastructure in healthcare facilities in SA is poor." Young (2016) has attributed this to the unequal development and general lack of maintenance within primary healthcare facilities. The National Audit for Healthcare

Facilities indicates that sub-standard infrastructure contributes to sub-standard delivery of care and negative patient experiences (NDoH 2012).

#### Communication

Communication influenced patient experience. However, the factor analysis showed that communication is not a significant influencer of patient experience. The results of the factor analysis may be attributed to the understanding that communication serves as a key aspect in the role of the doctor, the role of the nurse, the education of the patient, the role of medication and the involvement of family/friends. Therefore, its significance as an individual domain influencing patient experience is less weighty. According to the National Audit for Healthcare Facilities (NDoH 2012), "mechanisms to communicate consistently and systematically with patients and to share with communities the results and the progress of quality improvement initiatives are lacking." Effective communication between patients and caregivers is known to have improved the patient experience (Kourkouta and Papathanasiou 2014). Bearing in mind that most communication takes place through the medium of health professionals, the roles of the doctor and nurse are highlighted.

## The Role of the Doctor

The role of the doctor influenced patient experience. The factor analysis showed that the role of the doctor is a significant influencer of patient experience. Patients need reassurance that their doctor has the required skill set to produce positive health outcomes (Lan and Yan 2017). The importance of practitioner-patient interaction and its influence on the experience of care has been highlighted (Odhayani and Khawaja 2014, 24). According to Galhotra et al. (2013), the doctor plays an important role in the patient's experience of care.

## Education

The education of the patient influenced the patient's experience. The factor analysis showed that the patient's education is a moderate influencer of patient experience. When patients are educated about health conditions, processes that they will follow and the general management of their well-being, they are better positioned for producing positive outcomes and a positive experience (Jha, Frye, and Schlingen 2017).

## The Role of Medication

The role of medication influenced patient experience. The factor analysis showed that the role of medication is a moderate influencer of patient experience. In SA, officials found that only one third of the clinics that were inspected had sufficient medication (NDoH 2012). The unavailability of medicines is a significant barrier to patients gaining access to much needed essential medicines and has a negative effect on patient experience (Bateman 2013; Magadzire et al. 2014; Wagenaar et al. 2014).

#### The Effectiveness of Management in Producing Positive Outcomes

Managers play an important role in patient experience. However, the factor analysis showed that effective management is not a significant influencer in patient experience. Managers bear a great burden in ensuring that the healthcare quality exceeds the patient's expectations (Frojd et al. 2011). Jha, Frye, and Schlimgen (2017, 39) highlight the need for managers and healthcare workers to prioritise patient experience in order to improve the effectiveness of healthcare, as reflected in the following statement: "when leaders and staff are not focused on the experience that the patients have, that trust is diminished, and the effectiveness of healthcare is substantially reduced." Moreover, Kaufman and McCaughan (2013, 53) "contend that leaders cannot be seen to turn a blind eye to poor practice, as this sets the pattern of behaviour for the whole team"; the entire healthcare approach is a team-driven approach and requires commitment from every team member. This statement is not meant to detract from the importance of the leader, as he/she is an important member of the health team. "Managers are essential participants in improving healthcare quality, and they need to participate in ensuring that patients receive safe, efficient and equal care" (Frojd et al. 2011, 228). Whilst the patients do agree that this is an important aspect of their experience, the latent factor analysis provides a contrasting finding to that of the respondents' perspective and to other authors in this field of study. This could be attributed to the fact that management is not solely responsible for the effective functioning of the clinic or positive outcomes for the patient.

#### Information

Being informed influenced patient experience. The factor analysis showed that information is not a significant influencer in patient experience. This finding contrasts with preceding results and the findings of other studies. "The Batho Pele Principles of Access and Information require information to be readily available to citizens in order to empower them and to address their needs" (Dookie and Singh 2012, 71). The findings of the study may be attributed to the fact that information is an important aspect of patient experience, but like communication, it does not exist in isolation.

#### **Clinic Cleanliness**

Cleanliness influenced patient experience. The factor analysis showed that clinic cleanliness is a significant influencer in patient experience. An under-utilisation of health facilities due to negative patient perceptions about cleanliness was noted in Nepal (Sheikh, George, and Gilson 2014). "South Africa is failing in terms of cleanliness," according to the Operation Phakisa Report (RSA 2015, 38). Dirty environments and unhygienic toilet facilities contribute to negative patient experiences (Dunjwa 2016; Nevhutalu 2016; Saini et al. 2013; South African Medical Association 2015). Most participants in a South African study felt that more members of the public would willingly access public facilities if improvements were made (Maseko and Harris 2018).

## **Coordination and Continuity of Care**

Coordination and continuity of care influenced patient experience. The factor analysis showed that coordination and continuity of care is a significant influencer of patient experience. White et al. (2014, 63) define care coordination as "the deliberate organization of patient care activities between two or more participants (including the patient) involved in a patient's care to facilitate the appropriate delivery of healthcare services." Interventions that support the continuity and coordination of care have the potential to improve the care experiences of patients who require chronic support, support health worker satisfaction, improve health outcomes and promote the performance of health systems (Ho 2014). According to Schang, Waibel and Thomson (2013) and Shaw, Rosen and Rumbold (2011), integrated care reflects a concern to improve patient experience and achieve greater efficiency and value from health delivery systems. Based on the findings of the National Audit in South Africa (NDoH 2012), 23% of facilities do not have referral guidelines, which implies poor coordination and continuity of care, eliciting a negative experience.

#### The Role of the Nurse

The role of the nurse influenced patient experience. The factor analysis showed that the role of the nurse is a moderate influencer of patient experience. It is generally accepted that health workers should provide quality care, but South African public sector health workers are often described as "cruel" or "uncaring" (Maseko and Harris 2018, 24). Barron and Padarath (2017) highlighted the shortage of nurses in SA, which contributed to high workloads and poor-quality care, thus eliciting a negative patient experience. Similarly, Tana (2013) confirmed that the insufficiency and inadequacy of health workers support positive outcomes and patient experiences (Kieft et al. 2014; Wanjau, Muiruri, and Ayodo 2012).

#### **Patient-Centred Care**

Patient-centred care influenced patient experience. The factor analysis provided a contrasting finding—patient centred-care is not a significant influencer of patient experience. Luxford and Sutton (2014, 20) explain that there should be "nothing about me without me in health care," emphasising "the need to understand the current experience of patients as well as partner with patients to drive improvement in health care." The importance of communication in promoting patient engagement is highlighted (Manary et al. 2013).

# Strengths and Limitations

The field researchers collected data in a flexible time frame to cater for employed and unemployed clinic patrons, which ensured that males or females who were at work during the day were able to participate in the study. The study was limited to the context of primary healthcare, and results may not translate to non-clinic settings. The study is limited in its generalisability as it was conducted in small communities within the eThekwini Municipality. However, the study design is adaptable and can be replicated in other provinces. As a consequence, the findings may not be fully representative of the aspects of patient experience in other provinces and this should be taken into consideration when interpreting the results.

## Implications or Recommendations

The study findings suggest that the user experience is multifaceted and requires a consideration of the various factors influencing experience. In contrast to the standard experience survey that is currently utilised by the NDoH where only six factors are included (Access to Care, Medicines, Safety, Cleanliness, Waiting Time, Values and Attitudes), additional factors should be considered when evaluating patient experience to address quality issues within the health sector. This study further recommends that a patient-experience framework be developed in South Africa to support quality improvement.

# Conclusion

Understanding patients' views on their healthcare experiences is essential for any service to be improved. Identifying those factors that influence patient experience will help healthcare professionals provide improved care. A comprehensive determination of factors that influence patient experience and their level of relevance to patient experience is key to developing quality improvement reforms within the public health sector in South Africa.

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## Author Contributions

Hope Padayachee was enrolled in a doctoral programme at the University of KwaZulu-Natal. Dr Emmanuel Mutambara was involved in the development of the article and coauthored the article with Hope Padayachee.

## Disclaimer

The views expressed in the submitted article represent those of the author and do not represent the University of KwaZulu-Natal.

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